

# 26 December 2022 - 1 January 2023

December 2022

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January 2023

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26 December

27 December

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31 December

1 January

# 2 January 2023 - 8 January 2023

January 2023							February 2023						
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## 2 January

## 3 January

- 10:00 - 10:25 Cosec Catch Up (Microsoft Teams Meeting) - Cecilia Fourie

## 4 January

- 09:30 - 10:00 Discussion re updating HBFI Figures and Market Stats - Section 24 Review. - Dara Deering
- 10:00 - 11:30 EMT Weekly meeting (MR 07.04 (6) MS Teams Room) - Paula Flinter
- 11:30 - 12:30 Brendan/Dara Catch Up (Coffee Dock) - Dara Deering
- 15:00 - 15:25 Catch up - Questionnaire (MR Dara Deering) - Cecilia Fourie
- 15:30 - 15:55 EIR year end review (Dara's office) - Denise Donovan

## 5 January

- 09:15 - 09:45 Dara/Fiona Catch Up (MR Dara Deering or In Person)
- 10:00 - 10:25 Catch Up - Strategy Day (MR Dara Deering) - Paula Flinter
- 10:30 - 10:55 Call with Dept of Finance
- 11:00 - 11:45 Dara Deering (MS Teams) - Claire Noone
- 12:30 - 14:00 Dara/Marie Lunch (Mayson Hotel (next Door)) - Dara Deering
- 14:00 - 15:00 Board Excellence Meeting with Chair ( Treasury Dock, North Wall Quay Meeting Room 08.05) - Company Secretary HBFI
- 15:30 - 16:00 HBFI Strategy Presentation - CIF/IHBA (Dara to Call Conor on his Mobile) - Dara Deering

## 6 January

- 10:00 - 11:00 FW: HBFI Meeting (MR 08.07 (6)) - Reception
- 10:00 - 11:00 [REDACTED]
- 14:00 - 16:00 HBFI & Dept of Finance (MR 08.03 (8)\_Teams\_Zoom\_Webex Room) - Reception
- 14:30 - 15:30 Webex meeting changed: BRIEFING - HBFI  
This item has been redacted pursuant to S. 32(1)(c) of the FOI Act
- 16:40 - 17:05 Call with AC (Microsoft Teams Meeting) - Fiona Mehigan

## 7 January

## 8 January

# 9 January 2023 - 15 January 2023

January 2023							February 2023						
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## 9 January

- 11:00 - 11:45 Caragh 2022 Review (Dara's Office) - Dara Deering
- 12:00 - 12:45 David O' Doherty 2022 Review (Dara's Office) - Dara Deering
- 14:00 - 14:45 David Fox 2022 Review (Dara's Office) - Dara Deering
- 15:00 - 16:00 HBFI / LDA - Working group follow-up (MR 07.04 (6) MS Teams Room) - Fergus Mangan

## 10 January

- 10:00 - 14:00 Housing for All Meeting
- 15:30 - 16:20 Board Strategy Day Slides (Dara's Office) - Dara Deering
- 17:00 - 18:00 Housing update (Frank's office) - Claire Noone

## 11 January

- 10:00 - 11:30 EMT Weekly meeting (MR 07.04 (6) MS Teams Room) - Paula Flinter
- 11:30 - 12:30 Check in Strategy Slides - Dara Deering
- 14:00 - 14:45 Paula 2022 Review (Mayson for Tea/Coffee?) - Dara Deering

## 12 January

- 09:30 - 10:30 The Irish Property Market Outlook (Online)
- 10:30 - 11:00 Q1 Risk Plan (Dara's Office) - Sean Alger
- 11:00 - 11:45 Denise 2022 Review (Dara's Office) - Dara Deering
- 12:30 - 13:00 Catch Up (Microsoft Teams Meeting) - Barry O'Brien
- 12:30 - 13:00 HBFI / LDA Catch-Up - Fergus Mangan
- 14:00 - 14:50 Dara/Brendan Catch Up (Coffee Dock) - Dara Deering
- 15:00 - 15:20 Dara/Fergal Catch Up (Dara's Office) - Dara Deering
- 16:00 - 16:25 Board slides (Dara's office) - Denise Donovan
- 17:00 - 17:30 HBFI/DOF Catch Up (Dara to Call Aileen) - Dara Deering

## 13 January

- 09:30 - 09:55 1:1 Fiona/ Dara (Microsoft Teams Meeting) - Fiona Mehigan
- 10:30 - 11:00 Cosec Catch Up (MR Dara Deering) - Cecilia Fourie
- 11:30 - 12:15 Fergus 2022 Review - Dara Deering
- 14:00 - 16:00 This item has been redacted pursuant to S. 30 (1) (c) of the FOI Act

## 14 January

## 15 January

# 16 January 2023 - 22 January 2023

January 2023						
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February 2023						
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## 16 January

- 11:00 - 11:45 **Sean 2022 Review** (Dara's Office) - Dara Deering
- 14:00 - 14:30 **Discuss Slides** (Dara's Office) - Dara Deering
- 15:00 - 15:45 **This item has been redacted pursuant to Section 30(1)(c) of the FOI Act**

## 17 January

- 09:30 - 09:55 **Dara/Fergal Power Catch Up**
- 10:00 - 10:25 **Cosec Catch Up** (Microsoft Teams Meeting) - Cecilia Fourie
- 11:00 - 12:00 **HBFI/ NatWest - introductory meeting** (MR 08.05 (8)) - Denise Donovan

## 18 January

- 09:00 - 09:30 **Dara Aileen catch up- I'll call you** - Dara Deering
- 10:00 - 11:50 **Formal EMT meeting** (MR 07.04 (6) MS Teams Room) - Paula Flinter
- 14:00 - 15:20 **EMT Risk** (MR 07.04 (6) MS Teams Room) - Paula Flinter

## 19 January

- 08:00 - 09:15 **2023 Ireland Real Estate Market Outlook**  
**This item has been redacted pursuant to S. 32(1)(c)**
- 09:30 - 09:55 **1:1 Dara/ Fiona** (Microsoft Teams Meeting) - Fiona Mehigan
- 10:30 - 11:20 **Dara/Martin Catch Up** (Dara's Office) - Dara Deering
- 12:30 - 12:45 **Strategy Catch Up** (Microsoft Teams Meeting) - Cecilia Fourie
- 14:30 - 15:30 **Stephen McCarthy / HBFI** - Shane Hartney

## 20 January

- 10:00 - 11:00 **HBFI FoI Refresher Training** (Microsoft Teams Meeting) - Caoimhe Donoghue

## 21 January

## 22 January

# 23 January 2023 - 29 January 2023

January 2023							February 2023						
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## 23 January

- 09:00 - 10:00 **Media Prep** - Dara Deering
- 11:00 - 11:45 **Capital Homes - Tullamore** (Dara office) - Fergus Mangan
- 12:00 - 12:50 **HBFI L&D catchup** (Microsoft Teams Meeting) - Fiona Mehigan
- 12:00 - 12:30 **Discuss Proposed Slides to Present to the Board** - Dara Deering
- 13:30 - 14:00 **HBFI / LDA catch-up** (MR Dara Deering) - Fergus Mangan
- 15:00 - 15:25 **TVSL** - Riona Lynch

## 24 January

- 10:30 - 11:00 **HBFI Stakeholder Engagement Plan Catch-Up** (MR Dara Deering) - Caragh Hyland
- 12:15 - 14:00 **Meeting with Des Carville, Dept of Finance**
- 14:00 - 16:00 **This item has been redacted pursuant to S 32(1)(c) of the FOI Act**

## 25 January

- 08:00 - 10:00 **Morning Ireland, Media**
- 10:00 - 11:30 **EMT Weekly meeting** (MR 07.04 (6) MS Teams Room) - Paula Flinter
- 10:00 - 10:25 **Placeholder: EMT CC** - Company Secretary HBFI
- 11:30 - 12:30 **Discuss Proposed Slides to cover at Strategy Day** - Dara Deering
- 12:30 - 12:55 **Coffee** (Meet in Reception) - Andrew O'Flanagan
- 14:30 - 14:55 **HBFI Update Recording** (TBC) - Cliodhna Sweeney
- 15:00 - 15:25 **KPIs 2023** (Dara's office) - Denise Donovan

## 26 January

- 09:30 - 17:30 **HBFI Strategy Day.** (Treasury Dock Meeting Room 08.04) - Company Secretary HBFI
- ▣ 10:00 - 11:30 **Town Hall Event** (Treasury Dock & Zoom (webinar details below)) - Executive Management Team
- 17:30 - 19:30 **HBFI Strategy Day - Dinner.** (Treasury Dock Meeting Room 08.04) - Company Secretary HBFI

## 27 January

- 11:00 - 11:15 **Q4 2022 diary review** - Caoimhe Donoghue
- 11:30 - 11:55 **1:1 Dara/ Fiona** (Microsoft Teams Meeting) - Fiona Mehigan
- ▣ 17:30 - 17:55 **CRM Release 21 - please stay out of CRM for duration of deployment** - Helen O'Sullivan

## 28 January

## 29 January

# 30 January 2023 - 5 February 2023

January 2023

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February 2023

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## 30 January

- 14:00 - 15:00 PwC's 26th Annual Global CEO Survey Results Launch  
This item has been redacted pursuant to S. 32(1)(c) of the FOI Act
- 16:30 - 17:30 This item has been redacted pursuant to S. 30(1)(c)

## 31 January

- 10:00 - 11:30 HBFI Dara Deering reference 2660 (MR 08.07 (6)) - Reception
- 10:00 - 11:00 HBFI/Property Bridges Meeting (Treasury Dock, North Wall Quay, Dublin 1) - Dara Deering
- 11:30 - 11:55
- 12:00 - 12:55 Hybrid Programme Committee (hybrid) (MR 05.05 (12) MS Teams Room; ) - Lynn Rochford
- 14:00 - 14:50 HBFI Annual Report - Initial meeting with Fabrik (Microsoft Teams Meeting) - Denise Donovan
- 15:00 - 16:30 EMT CC followed by EMT Formal (MR 07.04 (6) MS Teams Room) - Company Secretary HBFI

## 1 February

- 09:30 - 09:55 Cosec Catch Up (Microsoft Teams Meeting) - Cecilia Fourie
- 10:00 - 11:30 EMT Weekly meeting (MR 07.04 (6) MS Teams Room) - Paula Flinter
- 14:00 - 15:10 Gender Matters Strategy Session (Training Room 7th Floor) - Clodagh Denny
- 15:40 - 16:00 HBFI - Port Laoise Event - follow up (MR Dara Deering) - Caragh Hyland

## 2 February

- 09:30 - 09:55 1:1 Dara/ Fiona (Microsoft Teams Meeting) - Fiona Mehigan
- 17:00 - 19:00 SCSl Dinner

## 3 February

- 11:30 - 12:30 Property Bridges (MR Dara Deering) - Fergus Mangan
- 14:00 - 15:00
- 15:00 - 15:30 Call with Aileen - DOF

## 4 February

## 5 February

# 6 February 2023 - 12 February 2023

February 2023

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March 2023

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## 6 February

## 7 February

10:00 - 10:30 This item has been redacted pursuant to S.30(1)(c) of the FOI Act

## 8 February

- 10:00 - 11:50 **Formal EMT meeting** (Microsoft Teams Meeting) - Paula Flinter
- 14:30 - 14:55 **Cosec Catch Up** (Microsoft Teams Meeting) - Cecilia Fourie
- 17:00 - 17:45 [Redacted]

## 9 February

- 09:30 - 09:55 **1:1 Dara/ Fiona** (Microsoft Teams Meeting) - Fiona Mehigan
- 14:00 - 14:25 [Redacted] (Dara's Office) - Dara Deering
- 17:00 - 19:00 **Philip Lee Event**

## 10 February

- 10:00 - 12:00 **HBFI(L) Papers**
- 14:00 - 14:30 **Catch Up - Port Laoise Event** (MR Dara Deering) - Caragh Hyland
- 15:00 - 16:00 **Call with Aileen Gleeson Dept of Finance**

## 11 February

## 12 February

# 13 February 2023 - 19 February 2023


February 2023

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March 2023

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## 13 February

- 09:30 - 10:00 **HBFI(L) CC Prep** (MR Dara Deering) - Dara Deering
- 11:00 - 12:30 **HBFI Meeting** (MR 08.03 (8)\_Teams\_Zoom\_Webex Room) - Cecilia Fourie
- 11:15 - 12:15 This item has been redacted pursuant to S. 32(1)(c) of the FOI Act  

- 13:15 - 14:20 **External Board Evaluation -1:1 Interview** (MR 08.03) - Company Secretary HBFI

## 14 February

- 09:30 - 09:55 **1:1 Dara/ Fiona** (Microsoft Teams Meeting) - Fiona Mehigan
- 11:30 - 11:55 **Dara/David Catch Up** (David if you are not in the office, I will call you on your mobile) - Dara Deering
- 13:00 - 13:30 **HBFI Credit Committee Meeting** (Zoom) - Company Secretary HBFI
- 14:30 - 14:55 **Cosec Catch Up** (Microsoft Teams Meeting) - Cecilia Fourie
- 15:15 - 15:40 **Review HBFI ARC papers** (Microsoft Teams Meeting/MR 07.01 (6) MS Teams Room) - Kate Comaskey

## 15 February

- 10:00 - 11:30 **EMT Weekly meeting** (Microsoft Teams Meeting) - Paula Flinter
- 13:00 - 17:00 **Annual Leave**

## 16 February

- 07:30 →

## 17 February

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## 18 February

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## 19 February

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# 20 February 2023 - 26 February 2023

February 2023

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March 2023

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## 20 February

← 20:00

## 21 February

- 09:00 - 10:30 REMCO Prep
- 11:00 - 11:30 Pre Board Catch Up Dara/Marie (Dara to call Marie) - Dara Deering
- 12:00 - 13:00 HBFI Remuneration Committee Meeting (Zoom) - Company Secretary HBFI
- 14:00 - 16:00 [REDACTED]

## 22 February

- 09:30 - 09:55 Cosec Catch Up (Microsoft Teams Meeting) - Cecilia Fourie
- 10:00 - 11:30 EMT Weekly meeting (Microsoft Teams Meeting) - Paula Flinter
- 10:00 - 10:25 Placeholder: EMT CC - Company Secretary HBFI
- 12:00 - 12:30 Dara/Des Catch Up (Dara to call Des) - Dara Deering
- 12:30 - 12:55 Feedback MEOP Report (Dara's Office) - Dara Deering
- 14:30 - 15:20 Annual Report/ Business Plan/ Other (MR Dara Deering) - Denise Donovan

## 23 February

- 09:30 - 09:55 1:1 Dara/ Fiona (Microsoft Teams Meeting) - Fiona Mehigan
- 10:00 - 11:30 HBFI ARC Meeting. 23.02.23 (Zoom) - Company Secretary HBFI
- 12:00 - 14:00 HBFI Board Meeting. 23.02.23 (Zoom) - Company Secretary HBFI
- 13:15 - 13:40 HBFI Board Meeting - HR Update (MR 06.07) - Company Secretary HBFI

## 24 February

- 09:30 - 09:55 Prep re HBFI Way (can do by teams or in person) - Dara Deering
- 10:15 - 10:45 DOF/HBFI Catch Up (MR Dara Deering) - Dara Deering
- 12:00 - 13:00 HBFI Way - Follow Up (MR Dara Deering) - Fergus Mangan

## 25 February

## 26 February

# 27 February 2023 - 5 March 2023

February 2023

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March 2023

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## 27 February

- 11:00 - 11:25 **Cosec Catch Up** (Microsoft Teams Meeting) - Cecilia Fourie
- 14:30 - 15:00 **Q4 Service Review - HBFI** (MR 04.05 (12) MS Teams Room) - Fiona Gilhawley

## 28 February

- 11:00 - 11:25 **Annual Report** (Dara's office) - Denise Donovan
- 12:00 - 12:15 **Catch up with Compliance** (Microsoft Teams Meeting (Sinead) / Deirbhile to attend in person in Dara's office) - Deirbhile Brennan
- 16:00 - 16:25 **Call Darragh Lennon**
- 16:30 - 16:55 **Dara / Sean Catch Up** - Dara Deering

## 1 March

- 10:00 - 11:30 **EMT Weekly meeting** (Microsoft Teams Meeting) - Paula Flinter
- 12:00 - 12:45 **Compliance Periodic Meeting (HBFI)** (MR 06.07 (8) MS Teams Room) - Cian McGowan
- 14:10 - 15:00 **Gender Matters** (Microsoft Teams Meeting) - Clodagh Denny

## 2 March

- 09:00 - 09:30 **Catch up** - Caoimhe Donoghue
- 09:30 - 09:55 **1:1 Dara/ Fiona** (Microsoft Teams Meeting) - Fiona Mehigan
- 11:00 - 12:00 **Chair & CEO Statements**
- 15:00 - 15:25 **Item redacted pursuant to S.36(1)(b) of the FOI Act**
- 17:00 - 20:00 **HOLD - HBFI Port Laoise Event - Begins at 1830** (Midlands Park Hotel) - Caragh Hyland

## 3 March

- 14:00 - 16:00 **Review Paper for DOF**

## 4 March

## 5 March

# 6 March 2023 - 12 March 2023

March 2023							April 2023						
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## 6 March

- 11:00 - 13:00 Conference Questions
- 14:00 - 14:25 Post Portlaoise Event Catch Up (MR Dara Deering) - Caragh Hyland
- 14:30 - 15:30 Board Excellence - HBFi External Board Evaluation Catch Up (MR 08.03 (8)\_Teams\_Zoom\_Webex Room) - Cecilia Fourie

## 7 March

- 08:00 - 09:00 CIF Conference Material
- 10:00 - 10:25 Cosec Catch Up (Microsoft Teams Meeting) - Cecilia Fourie
- 12:00 - 13:00 International Women's Day 2023 (Treasury Dock (8th Floor MR 08.04 & MR 08.06)) - learning@ntma.ie
- 14:00 - This item has been redacted pursuant to S.30(1)(c) of the FOI Act

## 8 March

- 09:30 - 09:55 ESG Roadmap - CEO update (Dara's office) - Paula Flinter
- 10:00 - 11:50 Formal EMT (Microsoft Teams Meeting) - Paula Flinter
- 12:00 - 13:00 LDA / HBFi (Microsoft Teams Meeting) - Barry O'Brien
- 13:00 - 13:15 ASOI - HBFi Staff Register discussion (Dara's office) - Fiona Coloe
- 16:00 - 16:15 GM Subgroup - Strategy (MR 06.01 (6) MS Teams Room) - Louise Mulcahy
- 17:00 - 17:30 Private Session (This item has been redacted pursuant to S.32(1)(c) of the FOI Act)
- 18:00 - 18:25 BD team due back with Goals

## 9 March

- 09:30 - 09:55 1:1 Dara/ Fiona (Microsoft Teams Meeting) - Fiona Mehigan
- 10:30 - 12:00 Prep - EOLAS Conference
- 14:00 - 14:50 (This item has been redacted pursuant to S.36(1)(b) of the FOI Act)

## 10 March

- 08:00 - 16:30 EOLAS Conference - Dara Deering

## 11 March

## 12 March

# 13 March 2023 - 19 March 2023

March 2023							April 2023						
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## 13 March

- 08:30 - 08:55 David Fox <10 Analysis
- 09:30 - 09:55 EMT CC (MR 07.04 (6) MS Teams Room) - Cecilia Fourie
- 11:30 - 12:00 FW: Housebuilding Summit Zoom Call - INDUSTRY LEADERS PANEL DISCUSSION: How can we make housing construction viable? - Maya Magdy
- 13:00 - 18:00 Half Day

## 14 March

- 10:00 - 10:25 Cosec Catch Up (Microsoft Teams Meeting) - Cecilia Fourie

## 15 March

- 09:30 - 09:55 1:1 Dara/ Fiona (Microsoft Teams Meeting) - Fiona Mehigan
- 10:00 - 11:30 EMT Weekly meeting (Microsoft Teams Meeting) - Paula Flinter
- 15:00 - 15:25 Catch Up Call with Aileen Gleeson Dept of Finance

## 16 March

- 10:00 - 10:30 LT Review (Your office) - Sean Alger
- 12:00 - 13:30 Alma Sheehan - BOI Property Finance (12.30 at the Schoolhouse (Northumberland Road))

## 17 March

## 18 March

## 19 March

# 20 March 2023 - 26 March 2023

March 2023							April 2023						
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## 20 March

- 11:00 - 12:30 Prep CIF Event
- 14:00 - 15:00 Plenary/HBFI Introductory Meeting (MR Dara Deering) - Dara Deering

## 21 March

- 10:00 - 10:25 Cosec Catch Up (Microsoft Teams Meeting) - Cecilia Fourie
- 11:00 - 13:00 Prep CIF Event
- 14:00 - 14:30 HBFI AML/CTF Audit Planning meeting (Microsoft Teams Meeting) - Joe Colgan
- 15:00 - 16:00 [Redacted]
- 16:00 - 17:00 [Redacted]

## 22 March

- 08:00 - 19:00 IHBA Conference Croke Park

## 23 March

- 09:30 - 09:55 1:1 Dara/ Fiona (Microsoft Teams Meeting) - Fiona Mehigan
- 10:00 - 11:20 EMT CC followed by Weekly meeting (MR 07.04 (6) MS Teams Room) - Paula Flinter
- 10:00 - 10:25 Placeholder: EMT CC - Company Secretary HBFI
- 11:00 - 11:25 HBFI(L) Credit Committee Prep (Dara's Office) - Dara Deering
- 12:30 - 13:15 HBFI Credit Committee Meeting (Zoom/MR08.03) - Company Secretary HBFI
- 14:00 - 14:45 Dara Deering (Frank's office) - Claire Noone

## 24 March

- 12:30 - 13:30 HBFI/Dept of Housing Meeting (MR Dara Deering - MS Teams) - Dara Deering
- 14:30 - 16:00 Dara Deering - Webex (MR 08.03 (8)\_Teams\_Zoom\_Webex Room) - Reception
- 15:00 - 16:00 This item has been redacted pursuant to S 30(1)(c) of the FOI Act

## 25 March

## 26 March

# 27 March 2023 - 2 April 2023

March 2023							April 2023						
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13	14	15	16	17	18	19	10	11	12	13	14	15	16
20	21	22	23	24	25	26	17	18	19	20	21	22	23
27	28	29	30	31			24	25	26	27	28	29	30

## 27 March

- 08:45 - 09:30 Coffee Dara/ Darragh (Mayson Hotel) - Dara Deering
- 10:45 - 11:10 David Radio Interview
- 11:30 - 12:30 Business Plan Review
- 14:00 - 14:30 HBFI Meeting with Deputy O'Murchu (Microsoft Teams Meeting) - Caragh Hyland

## 28 March

- 08:00 - 09:30 Prep for Conference
- 10:00 - 10:25 Cosec Catch Up (Microsoft Teams Meeting) - Cecilia Fourie
- 10:45 - 12:15 Michael Broderick - Marker at 11
- 12:30 - 13:00 HBFI Way (Dara office) - Fergus Mangan
- 14:30 - 15:30 HBFI - DoF Quarterly Meeting (MR 08.03 (8)\_Teams\_Zoom\_Webex Room) - Paula Flinter

## 29 March

- 08:00 - 11:30 Deloitte Conference 8-11 (Westin Hotel)
- 12:30 - 14:30 HBFI Team Meeting (MR 08.01) - Company Secretary HBFI
- 15:00 - 16:00 Quarterly Business Targets / KPIs (MR 08.01 (26)\_Teams\_Zoom\_Webex Room) - Helen O'Sullivan

## 30 March

- 09:30 - 09:55 1:1 Dara/ Fiona (Microsoft Teams Meeting) - Fiona Mehigan
- 10:00 - 11:20 EMT CC followed by EMT Weekly meeting (MR 07.04 (6) MS Teams Room) - Paula Flinter
- 10:00 - 10:30 PLACEHOLDER: EMT CC MEETING (MR 07.04 (6) MS Teams Room) - Cecilia Fourie
- 12:00 - 13:30 HBFI ARC Meeting - financials only. ( Zoom details below. ) - Company Secretary HBFI
- 15:00 - 16:00 HBFI Briefing with Deputy O'Rourke (Microsoft Teams Meeting) - Caragh Hyland

## 31 March

- 11:00 - 11:25 EMT CC Meeting (MR 07.04 (6) MS Teams Room) - Cecilia Fourie
- 14:30 - 15:30 Finalise Slides for Minister for Housing

## 1 April

## 2 April