3 January 2022 -9 January 2022

January 2022

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February 2022

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Monday 3 January	Tuesday 4 January ■ 09:00 - 12:00 Minister for Finance Presentation, Strategy Presentation ■ 15:30 - 16:00 Weekly Catch up DD (call) - Fiona Mehigan •
Wednesday 5 January 10:00 - 11:55 EMT Weekly Meeting. (Room 07.04, and Zoom	Thursday 6 January 11:00 - 12:00 Minister for Finance - Prep Meeting
details below.) - Caroline Ensor ← 10:00 - 10:30 EMT Discussion on HBFI Behaviours Observation Grid (By Zoom - Zoom Details Below) - Dara Deering	This item has been redacted in part pursuant to \$.32(1)(c) of the FOI Act - Dara Deering
Friday 7 January 10:00 - 11:50 Strategy Session - Prep 14:00 - 15:00 End of Year Publication	Saturday 8 January
	Sunday 9 January

10 January 2022 - 16 January 2022

January 2022

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February 2022

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Monday 10 January Tuesday 11 January 10:00 - 11:20 Team Catch Ups 10:00 - 12:00 EMT (Strategy Prep Session) This item has been redacted in part pursuant to S.32 14:00 - 15:50 Prep for Strategy Day 10:00 - 12:00 HBFI (MR 08.04 (3)) - Reception 14:00 - 14:25 Prep for Strategy Day This item has been redacted in part pu - Denise Donovan 15:30 - 16:00 Weekly Catch up DD (call) - Fiona Mehigan ↔ 16:00 - 16:25 Review Contract Template - Fiona Mehigan Wednesday 12 January Thursday 13 January 09:15 - 15:30 HBFI Strategy Day. (By Zoom - details below.) -09:00 - 09:30 Des/Dara Catch Up (Dara to call Des) - Dara Deering Caroline Ensor 14:00 - 15:50 Strategy Day Prep 16:00 - 16:25 Post Board Briefing (By Zoom - Details to Follow) -Dara Deering 16:00 - 16:25 Fergus Mangan's Zoom Meeting This item has been redacted in part pursuant to S.32(1) - Fergus Mangan Friday 14 January Saturday 15 January 11:00 - 11:50 Planning Session (Dara's Office) - Michael Broderick 12:00 - 12:30 Dec KPIs Review This item has been redacted in part - Helen O'Sullivan ↔ 14:30 - 14:55 Annual Report - Key Stats and Business Review This item has been redacted in part pu Denise Donovan Sunday 16 January

17 January 2022 - 23 January 2022

January 2022

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February 2022

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Monday 17 January Tuesday 18 January 11:00 - 11:45 Michael Annual Review (To Be Determined) - Dara 12:00 - 12:50 Discussion re HBFI Year End Comms (TBD) - Dara Deering 14:00 - 15:50 Prep Minister of Finance Meeting 12:00 - 12:25 Year End Comms - Sending Zoom Invite for those not in TD - Dara Deering 15:30 - 15:55 Weekly Catch up D Deering - Fiona Mehigan ↔ 16:00 - 16:25 Weekly meeting HBFI contracts (zoom meeting) -Fiona Mehigan 16:30 - 17:25 Governance and Committee overlap. (Phone) -Caroline Ensor Wednesday 19 January Thursday 20 January 09:30 - 09:55 New P2P system - proposed approval levels (I will 10:00 - 10:45 Sean Annual Review (To Be Determined) - Dara call you) - Denise Donovan Deering 10:00 - 11:55 January formal EMT Meeting. (Room 07.04, and Zoom details below.) - Caroline Ensor € 14:00 - 14:25 Cert of Title (Dara's Office) - Sean Alger 14:30 - 15:30 HBFI Team Meeting. January 2022. (Zoom details below.) - Caroline Ensor 16:00 - 16:25 Call with David O'Doherty Friday 21 January Saturday 22 January 10:00 - 10:50 HBFI Annual Report 2021 - introductory call with - Denise Donovan 15:30 - 15:55 Un-scheduled EMT - Michael Broderick 16:50 - 17:15 Valuation Procurment Sunday 23 January - Shane Hartney

24 January 2022 - 30 January 2022

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Tuesday 25 January Monday 24 January 10:00 - 11:00 Business Development Team Weekly Meeting -08:30 - 09:30 Handover - Status Update - Dara Deering Caragh Hyland € 10:00 - 10:50 HBFI Year End Results - Follow Up Call (TBC) - Dara 10:00 - 10:25 Catch Up Dara/Fergus (I will call you) - Dara Deering Deering 11:00 - 12:20 Chair & CEO Statements 12:00 - 12:25 HBFI(L) CC Prep 13:00 - 13:25 Call David O Doherty and David Fox - Fergus Mangan 15:45 - 16:30 HBFI/ L&D Catchup 12:00 - 12:30 Pre HBFI(L) Credit Committee Catch Up - Dara This item has been redacted in part purs - Fiona Mehigan [⊙] 15:00 - 15:25 Weekly Catch up D Deering - Fiona Mehigan ↔ 16:30 - 17:20 Board and ARC overlap. (Zoom details below.) -Caroline Ensor Thursday 27 January Wednesday 26 January 10:00 - 11:55 EMT Weekly Meeting. (Room 07.04, and Zoom 08:30 - 08:55 (Dara's Office) - Michael details below.) - Caroline Ensor⊕ **Broderick** 10:00 - 11:00 FW: 09:00 - 09:50 11:00 - 11:45 Denise Annual Review (To Be Determined; - Pavlovic, Dunia This item has been redacted in part pr 12:00 - 12:55 EMT Credit Committee (Zoom details below.) -- Dara Deering Caroline Ensor 12:00 - 12:25 HBFI Board and ARC overlap. (Zoom details below.) 2:00 - 12:30 P2P Approver Training Session NTMA (ADM) 15:00 - 15:25 Complete C&AG Survey with Denise (III call you to (ZOOM) - Michelle O'Halloran run through if you have time later, if not can leave until tomorrow) -14:30 - 15:30 HBFI(L) Credit Committee Meeting 26.01.22 (Zoom Dara Deering details below.) - Caroline Ensor 16:00 - 16:25 Corporate Governance - Sean Alger Friday 28 January Saturday 29 January 09:00 - 10:00 PAC - Kick off Session - Dara Deering 10:00 - 10:30 Call with Aileen Gleeson DOF 11:00 - 11:45 Paula Annual Review (To Be Determined) - Dara Deering Sunday 30 January

31 January 2022 - 6 February 2022

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Monday 31 January 09:30 - 10:30 Call with Martin Whelan 10:30 - 11:00 HBFI - Piece to Camera (8th Floor - Room 6) - Michelle Lowe 11:00 - 12:00 Business Development Team Weekly Meeting - Caragh Hyland 11:30 - 11:55 Brief catch up re ARC papers 11:30 - 11:55 Brief catch up re ARC papers 11:30 - 12:55 Discussion on Board and Committee overlap. (Zoom details below.) - Caroline Ensor 12:30 - 14:30 HBFI Meeting (MR 08.05 (3)) - Reception 14:15 - 14:45 Pre Meeting - Dept of Finance (Merrion Hotel) - Dara Deering 15:00 - 16:00 MEET WITH HBFI (Minister's Conference Room, Department of Finance) - Paschal D (DFIN)	Tuesday 1 February 10:00 - 11:00 Media Prep - Dara Deering 14:30 - 15:15 Director Group Training - Diligent Corporation (See details below) - Jeannine Jud 15:30 - 15:55 Weekly Catch up D Deering This item has been redacted in part pursuant to S:32(1)(c) of the FOI Act - Fiona Mehigan ← 16:15 - 16:40 HBFI / hpc Meet re CRM? (Zoom) - Angela Gallagher 16:30 - 17:00 FW: HBFI discussion This item has been redacted in part pursuant to S:32(1)(c) of the FOI Act - Kevin Hannigan - HPC
Wednesday 2 February □07:00 - 09:20 Newstalk □10:00 - 11:55 EMT Weekly Meeting. (Room 07.04, and Zoom details below.) - Caroline Ensor⊕ □12:00 - 12:25 - Paula Flinter	Thursday 3 February 12:00 - 14:20 HBFI Meet reference 1768 T&C& B x 4ppl (MR 08.05 (3)) - Reception 12:00 - 13:30 HBFI Business Plan - Review (Treasury Dock 8-05) - Dara Deering 16:00 - 16:25 Call with Chair of ARC
Friday 4 February 09:30 - 10:20 Catch Up- Sean/Dara pre hol - Dara Deering 11:00 - 11:25 Laura Finnegan's Zoom Meeting This item has been redacted in part pursuant to S.32(1)(c) of the FOI - Laura Finnegan 11:00 - 11:30 Presentation - HBFI Engagement Survey This item has been redacted in part pursuant to S.32(1)(c) of the FOI - Dara Deering 13:00 - 17:50 Half Day	Saturday 5 February Sunday 6 February

7 February 2022 - 13 February 2022

February 2022

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March 2022 Mo TuWe Th Fr Sa Su 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31

Monday 7 February Tuesday 8 February 09:00 - 09:30 Pre HBFI (L) Meeting 09:15 - 09:45 ESG This item has been redacted in part pu - Dara Deering - Paula Flinter 10:00 - 11:00 Business Development Team Weekly Meeting (MR 11:00 - 12:00 Board Report, No Minutes Strat Day 07.04 (COVID - 2)) - Caragh Hyland ↔ 15:00 - 15:30 Compliance Periodic Meeting (HBFI) 12:15 - 13:15 Board Meeting of HBFI(L) 07.02.22 (Treasury Dock, and Zoom details below.) - Caroline Ensor Cian McGowan 14:00 - 16:00 HBFI ARC Meeting. (Zoom and Room 08.01) -15:30 - 15:55 Weekly Catch up D Deering 17:00 - 17:25 Media Email Martin - Fiona Mehigan ↔ 16:05 - 16:30 MW guery - discussion - Helen O'Sullivan Wednesday 9 February Thursday 10 February 09:00 - 09:30 Team Charter Planning 09:00 - 10:00 PAC - Background Material Review (- Dara Deering Dara Deering 10:00 - 11:55 February Formal EMT Meeting. (Room 07.04, and 10:00 - 10:40 Jan KPIs - Helen O'Sullivan Zoom details below.) - Caroline Ensor € 10:00 - 10:40 Monthly KPIs Review - Helen O'Sullivan ↔ 12:00 - 12:25 Annual Report (Dara's office) - Denise Donovan 10:00 - 10:30 Jan KPIs 13:45 - 15:00 Webinar - Dara Deering (MR 08.04 (3)) - Reception - Helen O'Sullivan 14:00 - 14:30 Call with DLA Piper for trial run/tech check ahead of Real Estate Webcast 12:00 - 13:20 Prep for Webinar ursuant to - Emma-Jane 14:00 - 15:00 Call with DLA Piper for recording of Real Estate O'Brien Webcast Emma-Jane O'Brien 16:15 - 17:00 Follow up call with HPC - Kevin Hannigan - HPC Friday 11 February Saturday 12 February 09:15 - 09:45 Call Tony/Dara re Pre DA HoT (I will call you) - Dara 10:00 - 10:25 Call re case (I will call you) - Dara Deering 14:00 - 15:00 Hybrid Programme Committee - Lynn Rochford Sunday 13 February

14 February 2022 - 20 February 2022

February 2022

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Monday 14 February Tuesday 15 February 09:00 - 10:00 Business Development Team Weekly Meeting (MR 09:30 - 09:55 Catch up re Relationship Mgmt Proposal - HPC 07.04 (COVID - 2)) - Caragh Hyland € This item has been redacted in part pursua - Dara Deering 14:00 - 16:20 PAC Prep 11:00 - 12:00 HBFI - LDA - Fergus Mangan 12:30 - 13:00 Pre board meeting call. (Zoom details below.) -Caroline Ensor 15:30 - 15:55 Weekly Catch up D Deering - Fiona Mehigan ↔ Wednesday 16 February Thursday 17 February 10:00 - 11:55 EMT Weekly Meeting. (Room 07.04, and Zoom 09:30 - 10:30 Coffee Aidan & Dara (Coffee Dock - Downstairs) details below.) - Caroline Ensor⊕ Dara Deering 14:30 - 16:00 PAC - Initial Prep Meeting (or by Zoom; MR 07.04 14:00 - 16:00 HBFI and HBFI(L) Board Meetings. 17.02.22 (Zoom details below) - Caroline Ensor 14:00 - 14:50 Gender Matters Dara Deering This item has been redacted in part p - Clodagh Denny 16:00 - 16:50 Housing defects - Fergus Mangan 16:00 - 16:25 Call Fergus re Working Group Housing Defects Friday 18 February Saturday 19 February 10:00 - 11:50 PAC Prep- Opening Statement Sunday 20 February

21 February 2022 - 27 February 2022

February 2022

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Monday 21 February 10:00 - 11:30 PAC Prep Session (MR 07.04 (COVID - 2)) - Dara Deering 14:30 - 15:30 Business Development Team Weekly Meeting (MR 07.04 (COVID - 2)) - Caragh Hyland ↔	Tuesday 22 February 11:30 - 13:00 Catch Up - Fergus/Sean/Dara incl 8 week Plan - Dara Deering 15:30 - 15:55 Weekly Catch up D Deering This item has been redacted in part pursuant to S.32(1)(c) of the FOI Act - Fiona Mehigan ← 16:00 - 16:45 Microsoft Teams Demo for Employee Resource Group Members This item has been redacted in part pursuant to S.32(1)(c) of the FOI Act - Clodagh Denny
Wednesday 23 February □ 09:00 - 10:00 PAC Preparation (MR 07.04 (COVID - 2)) - Denise Donovan □ 10:30 - 11:55 EMT Weekly Meeting. (Room 07.04, and Zoom details below.) - Caroline Ensor ⊕ □ 12:00 - 12:55 EMT Credit Committee (Zoom details below.) - Caroline Ensor □ 14:30 - 15:30 HBFI Team Meeting - February 2022. (Zoom details below.) - Caroline Ensor	Thursday 24 February 09:15 - 09:45 Pre HBFI(L) Credit Committee Prep - Dara Deering 10:30 - 11:30 Coffee with Dara Deering (The Mayson) - Carmel Rochford 15:45 - 16:30 HBFI(L) Credit Committee Meeting. (Zoom details below.) - Caroline Ensor
Friday 25 February ■ 09:30 - 10:30 PAC Prep - Dara Deering ■ 14:00 - 17:20 Half Day	Saturday 26 February 12:00 - 13:00 Sunday 27 February

28 February 2022 - 6 March 2022

February 2022

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Monday 28 February 10:00 - 11:00 Business Development Team Weekly Meeting (MR 07.01 (6)) - Caragh Hyland ○ 11:00 - 11:50 Probation Review - (MR 07.04 (6)) - Caragh Hyland 14:00 - 14:25 Quick Catch up PAC (I will call you) - Dara Deering 15:15 - 15:45 Housing Defects Working Group Pre Call This item has been redacted in part pursuant to \$3.32(1)(c) of the FOI Act - Dara Deering	Tuesday 1 March 12:00 - 13:00 PAC Prep - Final Session (TBC) - Dara Deering 15:30 - 15:55 Weekly Catch up D Deering This item has been redacted in part pursuant to S:32(1)(c) of the FO Act - Fiona Mehigan - Fiona Mehigan
Wednesday 2 March 12:00 - 12:50 National No Smoking Day Webinar 1his item has been reducted in part pursuant to S.32(1)(c) of the FOLACT - Clodagh Denny 17:30 - 17:55 CRM Release 17 - please stay out of CRM for duration of deployment - Helen O'Sullivan	Thursday 3 March 09:00 - 17:20 PAC (In Person Meeting) - Dara Deering
Friday 4 March 10:00 - 10:50 EMT Credit Committee Meeting, 04.03.22 (Zoom details below.) - Caroline Ensor 11:45 - 13:00 OECD Mission Meeting (Department of Finance) - Daire De Hora (DFIN)	Saturday 5 March Sunday 6 March

7 March 2022 - 13 March 2022

March 2022

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April 2022

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Monday 7 March 10:00 - 11:00 Business Development Team Weekly Meeting (MR 07.04 (6)) - Caragh Hyland ↔ 11:00 - 11:25 Dara - Caragh Weekly Catch Up - Caragh Hyland ↔ 12:30 - 13:15 Coffee Andrew and Dara (Coffee Dock) - Andrew O'Flanagan	Tuesday 8 March 16:00 - 16:15 Catch Up This item has been redacted in part pursuant to S.32(1)(c) of the FOI Act - Dara Deering 16:15 - 17:15 HBFI Remuneration Committee Meeting (Zoom details below, and Room MR 08.04.) - Caroline Ensor
Wednesday 9 March 12:00 - 13:00 International Women's Day Panel Discussion (8.04 8th Floor) - Gender Matters 14:00 - 15:55 March Formal EMT Meeting. (Room 07.04, and Zoom details below.) - Caroline Ensor ⊕ 16:00 - 16:25 Call Caragh	Thursday 10 March 11:00 - 11:45 HBFI/ L&D Catchup This item has been redacted in part pursuant to S.32(1)(c) of the FOI Act - Fiona Mehigan €
Friday 11 March 10:00 - 10:25 Feb KPIs This item has been redacted in part pursuant to S.32(1)(c) of the POTACt - Helen O'Sullivan 13:00 - 14:00 Dara / Des Catch Up (Milanos in Haddington Road) - Dara Deering	Saturday 12 March Sunday 13 March

14 March 2022 -20 March 2022

March 2022

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April 2022

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Monday 14 March	Tuesday 15 March
10:00 - 11:00 Business Development Team Weekly Meeting (MR 07.04 (6)) - Caragh Hyland ↔	10:30 - 11:30 EMT Weekly Meeting. (Room 07.04, and Zoom details below.) - Caroline Ensor ↔
■11:00 - 11:25 Dara - Caragh Weekly Catch Up - Caragh Hyland ⊖	11:30 - 12:00 Pre Board Catch Up (I will call you if you are not in the office) - Dara Deering
	14:30 - 15:30 Quarterly meeting HBFI - Dept of Finance
	This item has been redacted in part pursuant to S.32(1)(c) of the FOI
	- Paula Flinter 15:30 - 16:20 Infrastructure Deficit Discussion D0F (We will stay
	on DoF Quarterly Call) - Dara Deering
	16:30 - 16:55 Weekly Catch up D Deering
	This item has been redacted in part pursuant to S.32(1)(c) of the FOI Act - Fiona Mehigan ↔
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Wednesday 16 March	Thursday 17 March
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21 March 2022 -27 March 2022

March 2022

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April 2022

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Monday 21 March Tuesday 22 March 8 08:00 - 17:50 Annual Leave 09:30 - 09:55 Slides for team meeting 10:00 - 11:00 Business Development Team Weekly Meeting (MR 12:00 - 12:30 Pre Board Catch Up - Dara Deering 07.04 (6)) - Caragh Hyland € 15:00 - 15:15 IGBC Membership 11:00 - 11:25 Dara - Caragh Weekly Catch Up - Caragh Hyland € - Paula Flinter 15:30 - 15:55 Weekly Catch up D Deering - Fiona Mehigan € Wednesday 23 March Thursday 24 March 08:30 - 09:15 June Butler / Dara Deering Catch up (Treasury 10:00 - 10:25 Annual Statement of Interest - Meeting to Review Dock) - Emma Geelon Register (Staff assigned to HBFI) (MR 06.02 (4)) - Tara Curran 10:00 - 11:55 EMT Weekly Meeting. (Room 07.04, and Zoom 11:00 - 13:00 HBFI and HBFI(L) Board Meetings. 24.03.22 (MR details below.) - Caroline Ensor € 08.01 (26)_VC) - Caroline Ensor 14:00 - 14:25 ESG Update (Dara's office) - Paula Flinter 14:30 - 15:30 HBFI Team Meeting - March 2022. (Zoom details below.) - Caroline Ensor 15:30 - 16:00 Pre Credit Decision Board Catch Up - Dara Deering Friday 25 March Saturday 26 March 10:00 - 11:00 Q1 Data Set - Discussion - Dara Deering Sunday 27 March

28 March 2022 -3 April 2022

March 2022

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April 2022

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Monday 28 March 10:00 - 11:00 Business Development Team Weekly Meeting (MR 07.04 (6)) - Caragh Hyland ⊕ 11:00 - 12:00 Pre Board Prep This item has been redacted in part pursuant to S.32(1)(c) of the FOI Act - Dara Deering 15:45 - 16:30 HBFI/ L&D Catchup This item has been redacted in part pursuant to S.32(1)(c) of the FOI Act - Fiona Mehigan ⊕	Tuesday 29 March 12:00 - 13:00 Hybrid Programme Committee - Lynn Rochford 15:30 - 16:15 HBFI(L) Board Meeting. (Zoom details below, and Room 08:01.) - Caroline Ensor 17:00 - 17:25 Send Comms 17:30 - 17:55 CRM Release 18 - please stay out of CRM for duration of deployment - Helen O'Sullivan
Wednesday 30 March 12:00 - 12:55 EMT Credit Committee (Zoom details below.) - Caroline Ensor 14:00 - 14:50 Gender Matters (Microsoft Teams Meeting) - Clodagh Denny ↔ 15:00 - 15:25 Weekly Catch up D Deering This item has been redacted in part pursuant to \$32(1)(c) of the FO Act - Fiona Mehigan ↔	Thursday 31 March 10:00 - 10:25 Board/Committee papers delivery. (Dara's office.) - Caroline Ensor 11:00 - 12:00 Script for video 14:00 - 15:00 HBFI ARC Meeting - Financials Only. (Zoom, and Room 08.01 Treasury Dock.) - Caroline Ensor 15:30 - 16:50 EMT Meeting (MR 07.04) - Caroline Ensor
Friday 1 April 09:15 - 10:15 Sch 1 Part 1 (al) This item has been redacted in part pursuant to S.32(1)(c) of the FOI Act - Fergus Mangan 10:00 - 10:50 Catch up Fergus/Dara - Dara Deering 11:00 - 11:25 Caroline re Chairpersons Letter 13:00 - 21:50 ½ Day	Saturday 2 April Sunday 3 April